



OFFICE
OF THE
OMBUDS



**UNIVERSITY OF
CALIFORNIA, MERCED**



Confidential

Informal

Impartial

Independent

*A safe space to talk for any member of
the UC Merced community with a
university-related concern*

TO SCHEDULE AN APPOINTMENT



Call 209-228-4410

**TO EXPLORE OUR PROFESSIONAL DEVELOPMENT
OPPORTUNITIES AND OMBUDS SERVICES**



Visit ombuds.ucmerced.edu